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18 Jul 1961

PERSONAL FOR GENERAL NORSTAD FROM SECRETARY MCNAMARA

Assuming circumstances do not require any change in plans, I expect to arrive Paris Saturday evening (July 22) and will be available for discussions commencing Sunday gorning and continuing through Monday evening.

In addition to any subjects which you may wish to dis-

- I. Berlin planning.
- a. To what extent should U.S. and/or Allied Porces be expanded in connection with the Berlin crisis?
- b. What military action should the Allies take if the Soviet Union and/or East Germany deny the west access to Berlin?
 - II. Nuclear weapons in NATO Europe.
- carried out by NATO Forces; what response could we anticipate from the enemy; and what would be the net result?
- b. What are the command procedures governing the use of nuclear weapons in NATO?
- of control over nuclear weapons in the NATO countries?
 - III. Long-term development of NATO Forces.
- a. Should the NSC directive which states, "It is the policy of the United States to place main, but not sole, reliance on nuclear weapons..." be changed, and if, so, how?

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How would a change in the directive affect forces levels and budget resultements?

- b. How does General Norstad appriase the existing active and reserve NATO Forces in terms of numbers of personnel, and logistical support?
- REM units be employed in NATO? Would both be required or would one of the two weapons be sufficient? What would be the relationship of these weapons in NATO to the U.S. Polaris and SAC Forces?
- General Norstad recommend for each of the NATO nations, and how do these recommendations compare with those of the "Rowny Report" which was dispatched to you today.

IV. Miscellaneous.

- a. How do the "divisional slices" planned for the United States compare with those of the other NATO nations and the Soviet Union? Why do they differ? What is the relative firepower of each of the major nations per 100,000 men?
- b. Will it be possible to arrange for joint use of training facilities and/or NATO support of U. S. combat divisions in such a way as to reduce the drain on U. S. gold reserves?

In order to reduce the number of persons present during discussions of these sensitive agenda items, I am limiting my party to the following in addition to myself: General Lemnitzer, Paul Nitze, Colonel Edward L. Rowny, USA, Captain Means Johnston, USN, and Henry Rowen.

I plan to depart Paris Tuesday morning, returning Washington via London. Because the schedule is so compressed, I would like to devote luncheons and dinners to working sessions rather than anything more formal. Request Sunday, evening be left free.

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I realize that courtesy requires that I meet briefly with appropriate representatives of the French government as well as Stikker. I will be happy to do so and will appreciate your arranging. SCP 3.

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